

Robust Monopoly Regulation

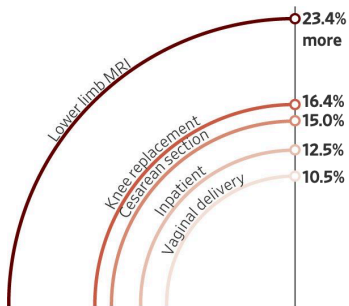
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CCET, Sep 2019

Regulating monopolies is challenging

- Cooper et al. (2018): prices at monopoly hospitals are 12% higher than those in markets with four or five rivals

How much more people pay at monopoly hospitals vs. in markets with at least four hospitals



Source: Forthcoming paper by Zack Cooper, Stuart Craig, Martin Gaynor, and John Van Reenen in the Quarterly Journal of Economics

Source: wsj

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- Price-constrained firm may fail to cover its fixed cost, ending up producing at an inefficiently low level
- Protect consumer well-being *versus* not to distort production

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 - let the firm price at marginal cost
 - subsidize the firm for its other costs
- What shall the regulator do when he knows much less about the industry than the firm does?
- If he wants a policy that works “fairly well” in all circumstances, what shall this policy look like?

What we do

- Regulator's payoff

consumer surplus + ϕ firm's profit, $\phi \in [0, 1]$

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- Optimal policy:

minimize
policy

$\max_{\text{demand, cost}}$ regret

⏟
worst-case regret

What we find

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consumer surplus
(consumer well-being)

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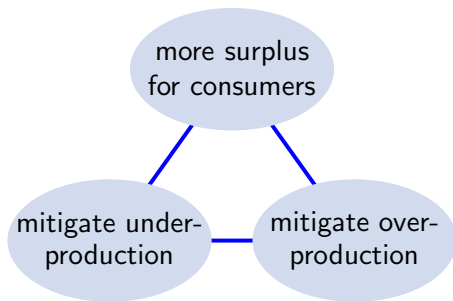
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← $\phi \in (0, 1)$ →
combination of price cap and capped subsidy

What we find



$$\phi \in (0, 1)$$

combination of price cap and capped subsidy

Closest literature

- Monopoly regulation:
Baron and Myerson (1982)
- Mechanism design with worst-case regret:
Hurwicz and Shapiro (1978), Bergemann and Schlag (2008, 2011),
Renou and Schlag (2011)
- Delegation:
Holmström (1977, 1984)

Roadmap

- Environment
- Main result

Environment

- A mass one of consumers

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- $v : [0, 1] \rightarrow [0, \bar{v}]$: a decreasing u.s.c. inverse demand function
 - (q, p) is feasible if $p \leq v(q)$
- $c : [0, 1] \rightarrow \mathbf{R}_+$ with $c(0) = 0$: an increasing l.s.c. cost function

Environment

- Maximal total surplus is

$$OPT = \max_{q \in [0,1]} \underbrace{\int_0^q v(z) dz}_{\text{total value to consumers}} - c(q)$$

Environment

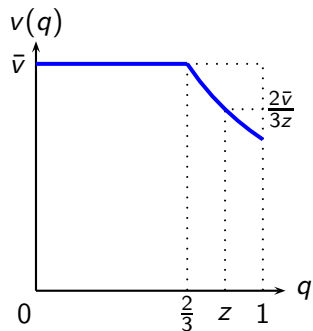
- Maximal total surplus is

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- If the firm produces q , the distortion is

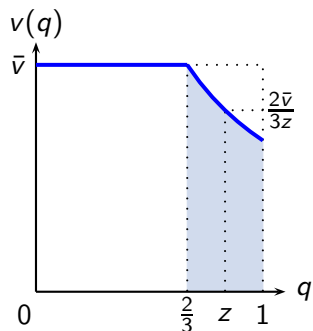
$$DSTR = OPT - \left(\int_0^q v(z) dz - c(q) \right)$$

Environment: two examples



$$c(q) = 0$$

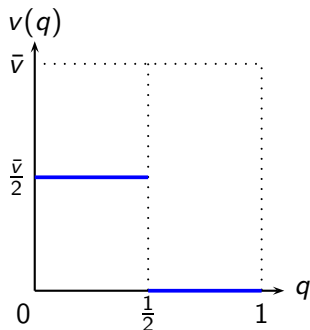
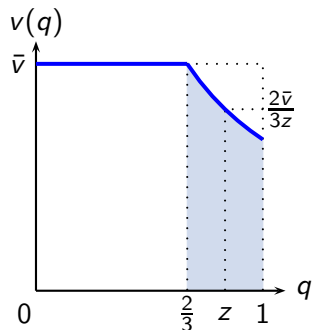
Environment: two examples



$$c(q) = 0$$

$$\begin{aligned} \text{If } q = \frac{2}{3}, \text{ } DSTR &= \frac{2\bar{v}}{3} \int_{\frac{2}{3}}^1 \frac{1}{z} dz \\ &= -\frac{2\bar{v}}{3} \log \frac{2}{3} \end{aligned}$$

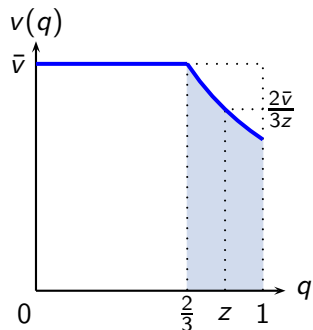
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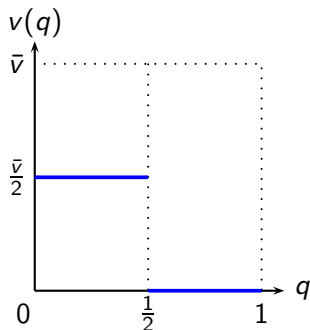
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$$c(q) = \frac{\bar{v}}{3}$$

$$\text{If } q = \frac{1}{2}, \text{ DSTR} = \frac{\bar{v}}{3} - \frac{\bar{v}}{4}$$

Regulation policy

- A policy is an u.s.c. function

$$\rho : [0, 1] \times [0, \bar{v}] \rightarrow \mathbf{R}$$

- if the firm sells q at price p , then it receives $\rho(q, p)$
- e.g., if $\rho(q, p) > qp$, a subsidy of $\rho(q, p) - qp$
- the firm is allowed to stay out of business with a profit of zero
- If $\rho(q, p) = qp, \forall q, p$, the firm is unregulated

Firm's best response and regulator's payoff

Fix ρ, v, c

- If the firm sells q at price p ,
the firm's profit and consumer surplus are:

$$FP = \rho(q, p) - c(q), \quad CS = \int_0^q v(z) dz - \rho(q, p)$$

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$$CS + \phi FP, \quad \phi \in [0, 1]$$

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$$\max(CS + \phi FP) = OPT,$$

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- Let q^* denote the socially optimal quantity
- Let $\rho(q^*, v(q^*)) = c(q^*)$
 $\rho(q, p) = 0$ for $(q, p) \neq (q^*, v(q^*))$

Simplifying regret

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$$RGRT = OPT - (CS + \phi FP)$$

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If the firm chooses (q, p) , then

$$\begin{aligned}RGRT &= OPT - (CS + \phi FP) \\ &= OPT - (CS + FP) + (1 - \phi)FP\end{aligned}$$

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Solving for optimal policy

The regulator's problem is

$$\underset{\rho}{\text{minimize}} \max_{v,c} RGRT = \underbrace{DSTR}_{\text{efficiency}} + \underbrace{(1 - \phi)FP}_{\text{redistribution}}$$

where

- maximum is over all (v, c)
 - talk: the firm breaks ties against the regulator

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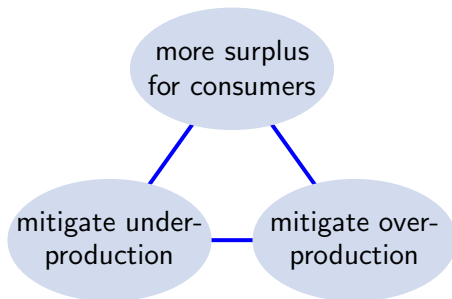
- maximum is over all (v, c)
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- minimization is over all policies ρ

Roadmap

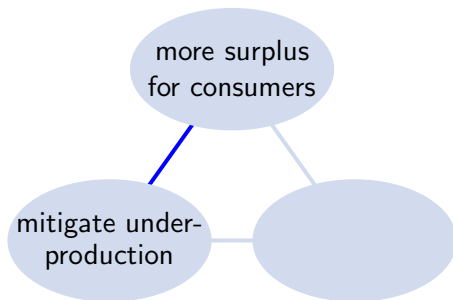
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- Main result
 - Lower bound on worst-case regret
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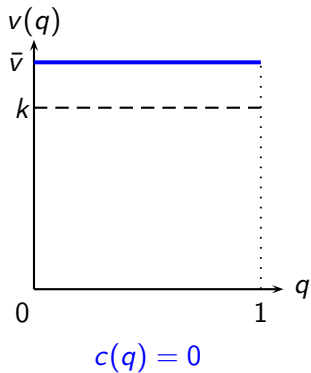
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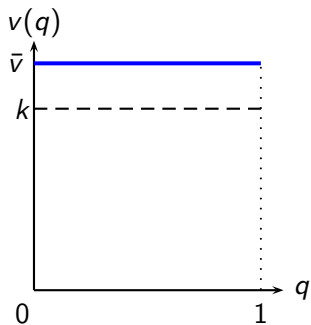
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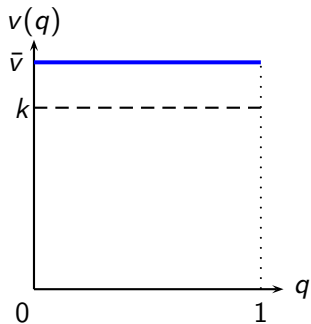


$$c(q) = 0$$

$$DSTR = 0, FP = k$$

$$RGRT = (1 - \phi)k$$

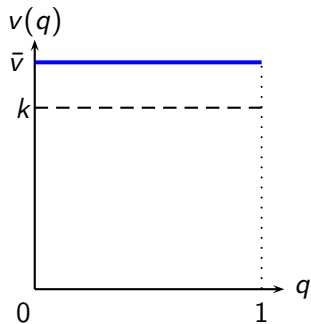
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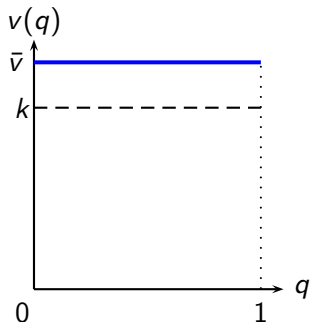
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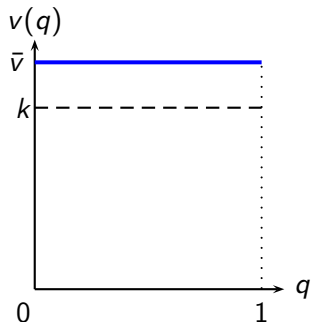
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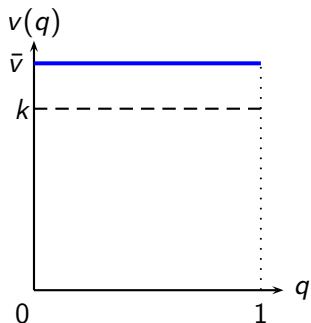


$$c(q) = k$$

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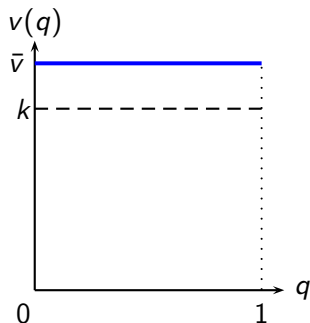
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$$c(q) = k$$

$$DSTR = \bar{v} - k, FP = 0$$

$$RGRT = \bar{v} - k$$

$$\text{Let } (1 - \phi)k_\phi = \bar{v} - k_\phi \implies k_\phi = \frac{\bar{v}}{2 - \phi}$$

Lower bound on worst-case regret

Theorem

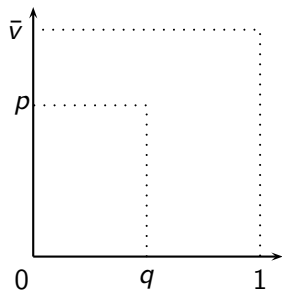
Let

$$L(q, p) = \min \{ (1 - \phi)qk_\phi - pq \log q, q(k_\phi - p) \}.$$

The worst-case regret under any policy is at least

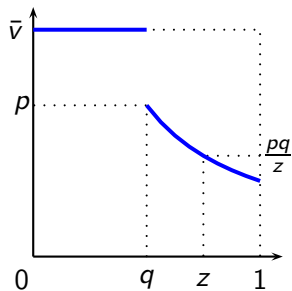
$$\max_{q \in [0, 1], p \in [0, k_\phi]} L(q, p).$$

Proof of lower bound



Fix q, p and some ρ

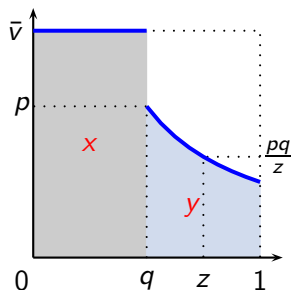
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Fix q, p and some ρ

Let $v(z) = \bar{v}, \forall z \leq q; \frac{qp}{z}, \forall z > q$

Proof of lower bound



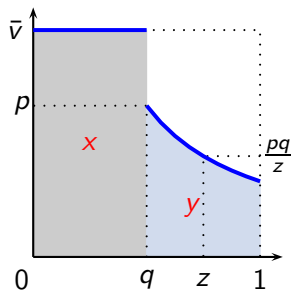
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Let $v(z) = \bar{v}, \forall z \leq q; \frac{qp}{z}, \forall z > q$

Let $x = \max_{q' \leq q} \rho(q', p')$

$y = \max_{q' \geq q, q'p' \leq qp} \rho(q', p')$

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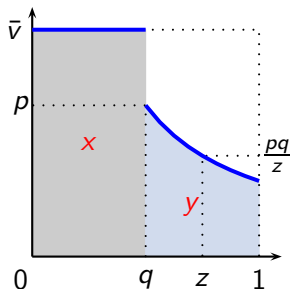
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1. If $\max\{x, y\} \leq qk_\phi$, a firm with fixed cost qk_ϕ won't produce:

$$\begin{aligned} RGRT = DSTR &= q(\bar{v} - k_\phi) + \int_q^1 \frac{qp}{z} dz \\ &= q(1 - \phi)k_\phi - pq \log(q) \geq L(q, p) \end{aligned}$$

Proof of lower bound



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Let $v(z) = \bar{v}, \forall z \leq q; \frac{qp}{z}, \forall z > q$

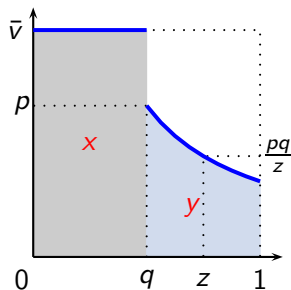
Let $x = \max_{q' \leq q} \rho(q', p')$

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2. If $\max\{x, y\} \geq qk_\phi$ and $x \geq y$, a firm with zero cost has $FP \geq qk_\phi$ and produces less than q :

$$\begin{aligned} RGRT &\geq (1 - \phi)qk_\phi + DSTR \geq (1 - \phi)qk_\phi + \int_q^1 \frac{qp}{z} dz \\ &= q(1 - \phi)k_\phi - pq \log(q) \geq L(q, p) \end{aligned}$$

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Fix q, p and some ρ

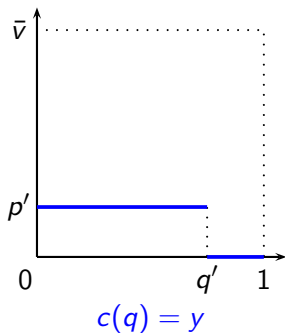
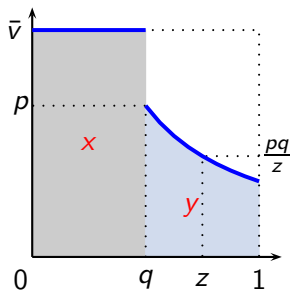
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$y = \max_{q' \geq q, q'p' \leq qp} \rho(q', p')$

3. If $\max\{x, y\} \geq qk_\phi$ and $y \geq x$, there exists q', p' in light-blue area such that $\rho(q', p') = y \geq qk_\phi$

Proof of lower bound



3. If $\max\{x, y\} \geq qk_\phi$ and $y \geq x$, there exists q', p' in light-blue area such that $\rho(q', p') = y \geq qk_\phi$

Consider RHS firm:

$$RGRT = DSTR \geq qk_\phi - q'p' \geq q(k_\phi - p) \geq L(q, p)$$

Lower bound on worst-case regret

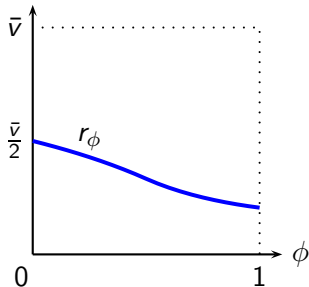
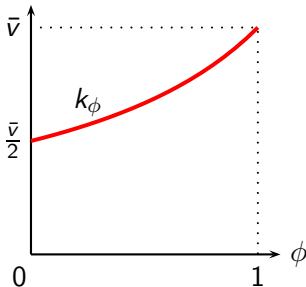
Theorem

Let

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The worst-case regret under any policy is at least

$$r_\phi := \max_{q \in [0,1], p \in [0, k_\phi]} L(q, p).$$



Roadmap

- Environment
- Main result
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 - Upper bound by our policy

$\phi = 0$: regulator cares about CS only

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Theorem ($\phi = 0$)

The worst-case regret is at most r_0 given the price cap k_0 .

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Theorem ($\phi = 0$)

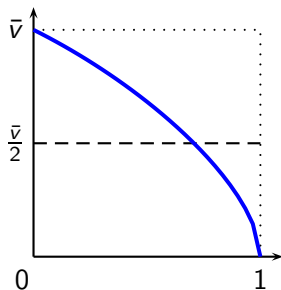
The worst-case regret is at most $r_0 = \frac{\bar{v}}{2}$ given the price cap $k_0 = \frac{\bar{v}}{2}$.

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Theorem ($\phi = 0$)

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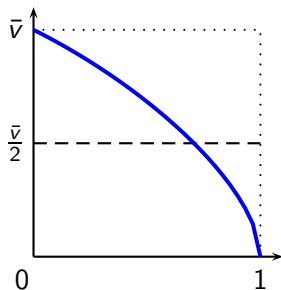


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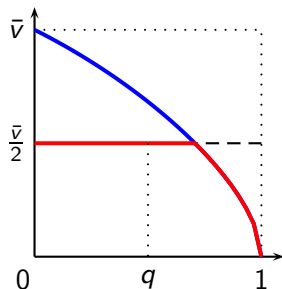
if $q = 0$, for consumers with value $\leq \frac{\bar{v}}{2}$
each adds $\leq \frac{\bar{v}}{2}$ to total surplus;
for consumers with value $\geq \frac{\bar{v}}{2}$,
average cost is $\geq \frac{\bar{v}}{2}$, so each adds $\leq \frac{\bar{v}}{2}$.

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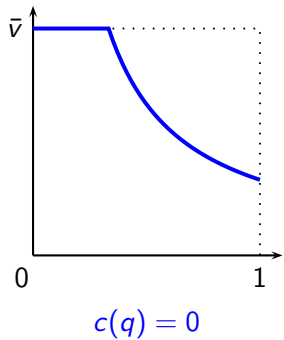
Proof idea:



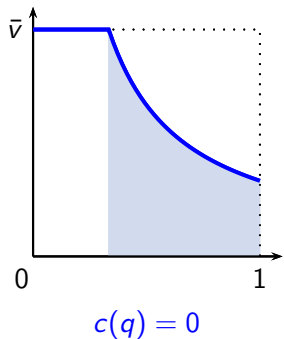
if $q = 0$, for consumers with value $\leq \frac{\bar{v}}{2}$
each adds $\leq \frac{\bar{v}}{2}$ to total surplus;
for consumers with value $\geq \frac{\bar{v}}{2}$,
average cost is $\geq \frac{\bar{v}}{2}$, so each adds $\leq \frac{\bar{v}}{2}$.

if $q > 0$, for consumers who are served,
regulator loses $p \leq \frac{\bar{v}}{2}$ each;
for consumers who are not served,
regulator loses $\leq \frac{\bar{v}}{2}$ each.

$\phi = 1$: regulator cares about total surplus

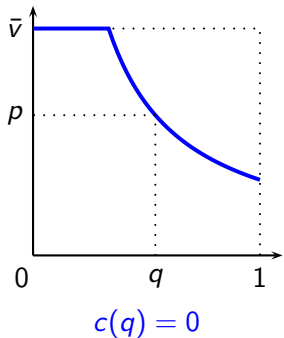


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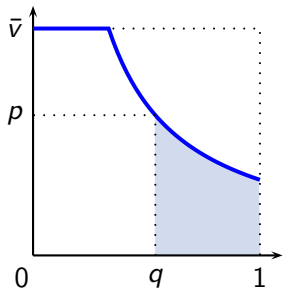
unregulated firm serve \bar{v} consumers,
regulator loses surplus in light-blue area;

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If (q, p) , subsidize $(\bar{v} - p)q$,

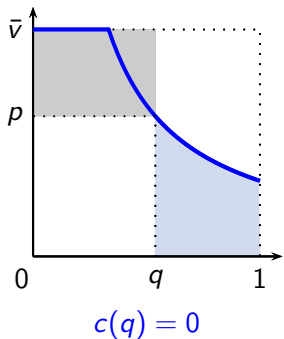
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$$c(q) = 0$$

unregulated firm serve \bar{v} consumers,
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If (q, p) , subsidize $(\bar{v} - p)q$,
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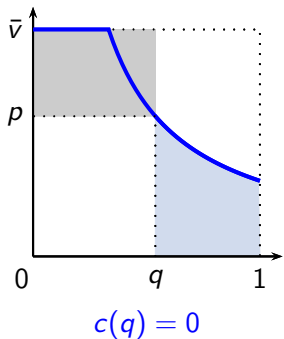
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Theorem ($\phi = 1$)

The worst-case regret is at most r_1 given the policy:

$$\rho(q, p) = \min(q \bar{v} , qp + r_1).$$

Upper bound on worst-case regret

Theorem ($0 \leq \phi \leq 1$)

The policy

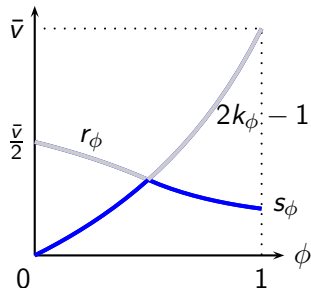
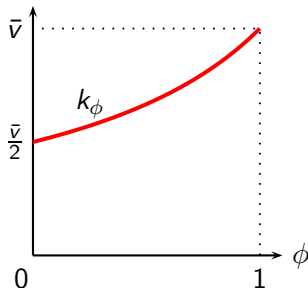
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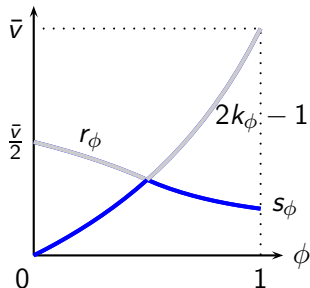
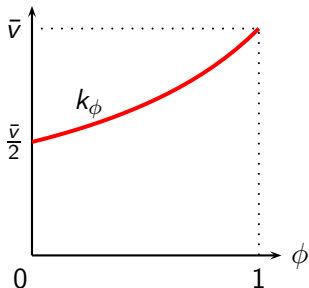
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with $s_\phi \leq s \leq r_\phi$ achieves the worst-case regret r_ϕ .



Conclusion: our advocate for non-Bayesian approach

Armstrong and Sappington (2007):

1. Optimal policy under Bayesian approach is sensitive to how one models the regulator's knowledge

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1. Optimal policy under Bayesian approach is sensitive to how one models the regulator's knowledge
2. Multi-dimensional screening problems are typically difficult to solve

Conclusion: our advocate for worst-case regret

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$$\text{regret} = \underbrace{\text{distortion}}_{\text{efficiency}} + \underbrace{(1 - \phi) \text{ firm's profit}}_{\text{redistribution}}$$

Conclusion: our advocate for worst-case regret

1. Regret has a natural interpretation:

$$\text{regret} = \underbrace{\text{distortion}}_{\text{efficiency}} + \underbrace{(1 - \phi) \text{ firm's profit}}_{\text{redistribution}}$$

2. Worst-case regret is more relevant than worst-case payoff

Conclusion: our advocate for worst-case regret

3. Savage offers another interpretation, as observed by Linhart and Radner (1989):

Suppose the [regulator] must justify his [policy] for a group of persons who have widely varying “subjective” probability distributions. In this case, the [regulator] might want to [regulate] in such a way as to minimize the maximum “outrage” felt in the group; here “outrage” is equated to regret.

Conclusion: three objectives

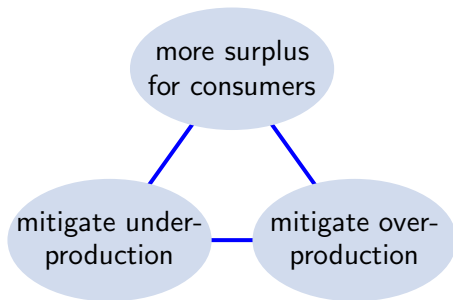
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Conclusion: three objectives

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- Depending on the industry, one can do so for a smaller family of v, c
 - our policy remains optimal under fixed cost plus constant marginal cost

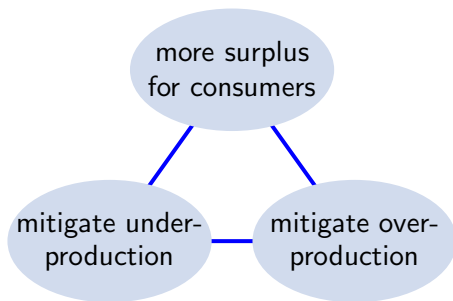
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- Organizational economics

Thank you!