

# Modes of Persuasion Toward Unanimous Consent

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# Features

- A sender promotes a project to a group of voters.
- Voters decide collectively on approval through unanimity rule.
- Voters vary in:
  - ▶ their payoff states, which are positively correlated,
  - ▶ their thresholds of doubt.
- Before states are realized, the sender commits to an information policy:
  - ▶ general policies: information conditioned on the entire state profile.
  - ▶ individual policies: information conditioned only on individual payoff state.

# Motivating examples

## Example 1:

- An industry representative persuades multiple regulators to approve a project.
- Each regulator is concerned about different yet correlated aspects of the project.
- An approval entails the endorsement of all regulators.
- The representative sets an institutionalized standard on the amount of information to be provided to each regulator.

## Example 2:

- Within organizations, new ideas are born in the R&D department.
- These ideas are required to find broad support from other departments with varied interests.
- The R&D department designs tests to persuade other departments.

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- Which voters have better information? Will any voter learn her state perfectly?
- Which voters obtain positive payoffs? Which voters are made indifferent?
- What is the optimal policy if we move away from unanimity?

## Related work

- Information design:
  - ▶ One agent: Rayo and Segal (2010), Kamenica and Gentzkow (2011).
  - ▶ Multiple agents: Bergemann and Morris (2016a, 2016b, 2017), Taneva (2016), Mathevet, Perego and Taneva (2016), Arieli and Babichenko (2016).
  - ▶ Voting game: Caillaud and Tirole (2007), Alonso and Câmara (2016), Schnakenberg (2015), Wang (2015), Chan, Gupta, Li and Wang (2016).
- Information aggregation/acquisition in voting:
  - ▶ Information aggregation: Austen-Smith and Banks (1996), Feddersen and Pesendorfer (1997).
  - ▶ Information acquisition: Li (2001), Persico (2004), Gerardi and Yariv (2008), Gershkov and Szentes (2009).



# Roadmap

- ① Model
- ② General persuasion
- ③ Individual persuasion

## Model: Players, states and payoffs

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- Nature draws  $\theta$  according to  $f$ .  $f$  is common knowledge.
- The realized  $\theta$  is unobservable to all players.

## Model: Players, states and payoffs

- We assume that  $f$  is **exchangeable**.

For every  $\theta$  and every permutation  $\rho$  of  $(1, \dots, n)$ :

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- We assume that  $f$  is **affiliated**.

For any  $\theta, \theta'$ ,

$$f(\theta \vee \theta')f(\theta \wedge \theta') \geq f(\theta)f(\theta').$$

$\theta \vee \theta'$  denote the component-wise maximum state profile.

$\theta \wedge \theta'$  denote the component-wise minimum state profile.

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If the project is rejected, all players receive a payoff of 0.



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- Environment:  $f, \{\ell_i\}_{i=1}^n$ .

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- We allow for any policy that is the limit of full-support policies.
- We solve for the Sender-optimal policy.

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### Proposition:

*Suppose voters' states are perfectly correlated. The unique optimal policy is*

$$\pi(\hat{d}^a|H..H) = 1, \quad \pi(\hat{d}^a|L..L) = \frac{f(H..H)}{f(L..L)} \frac{1}{\ell_1}.$$

*Only  $R_1$ 's IC binds.*

## Imperfect correlation:

Under unanimity, a binding IC is equivalent to a zero payoff.

## Imperfect correlation: Strictest voters' ICs bind

### **Proposition:**

*In any optimal policy, the IC constraints for a subgroup of the strictest voters bind, i.e. IC binds for  $i \in \{1, \dots, i'\}$  for some  $i' \geq 1$ .*

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- Examine the dual of the linear programming problem.

# The dual problem

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- The dual problem is:

$$\begin{aligned} & \min_{\gamma_\theta \geq 0, \mu_i \geq 0} \sum_{\theta \in \{H,L\}^n} \gamma_\theta, \\ & \text{s.t. } \gamma_\theta \geq f(\theta) \left( 1 + \sum_{i:\theta_i=H} \mu_i - \sum_{i:\theta_i=L} \mu_i \ell_i \right), \quad \forall \theta. \end{aligned}$$



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- Examine the dual of the linear programming problem.
- Think of each IC as a “resource constraint.”
- Granting surplus to a tough voter is more expensive than to a lenient one.

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- $R_i$  obeys an approval recommendation if:

$$\Pr(\theta_i = H | R_{-i} \text{ approve})\pi_i(H) - \ell_i \Pr(\theta_i = L | R_{-i} \text{ approve})\pi_i(L) \geq 0.$$

# Individual persuasion

- $R_i$ 's approval IC is easily written as:

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- Sender chooses  $(\pi_i(H), \pi_i(L))_{i=1}^n$  to maximize his payoff:

$$\sum_{\theta} f(\theta) \prod_i \pi_i(\theta_i),$$

subject to the approval ICs.

# Optimal policy under perfect correlation

## Proposition:

*Suppose voters' states are perfectly correlated. Any optimal policy is of the form:*

$$\pi_i(H) = 1 \text{ for all } i,$$

$$(\pi_1(L), \dots, \pi_n(L)) \in [0, 1]^n \text{ such that } \prod_i \pi_i(L) = \frac{f(H..H)}{f(L..L)} \frac{1}{\ell_1}.$$

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- The distribution over state profiles is:

$$f(HHH) = \frac{9}{50}, f(HHL) = \frac{1}{20}, f(HLL) = \frac{2}{25}, f(LLL) = \frac{43}{100}.$$

- The thresholds of doubt are:

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- All three IC constraints bind.

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- $R_3$  rubber-stamps the others' approval decisions, obtaining a positive payoff.

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- The distribution over state profiles is:

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- $R_1$  learns her state perfectly. The only slack IC is  $R_1$ 's IC.

# Monotonicity of persuasion

## Proposition:

*There exists an optimal policy in which the approval probability in low state weakly decreases in the threshold of doubt:*

$$\pi_i(L) \leq \pi_{i+1}(L) \text{ for all } i \in \{1, \dots, n-1\}.$$

*Moreover, in any optimal policy in which  $R_i$ 's IC binds,  $\pi_i(L) > \pi_j(L)$  for all  $j \in \{1, 2, \dots, i-1\}$ .*

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perfectly informed

$$\pi_i(L) = 0$$

partially manipulated

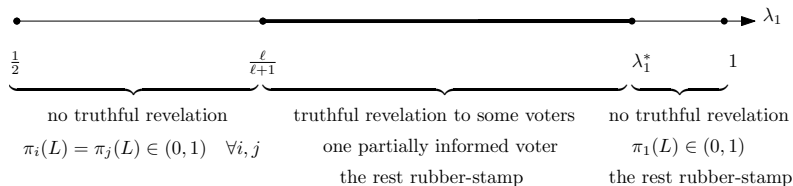
$$\pi_i(L) \in (0, 1)$$

rubber-stampers

$$\pi_i(L) = 1$$

# When do some voters learn their states perfectly?

- $\omega \in \{G, B\}$  such that  $\Pr(\omega = G) = p_0$ .
- $\Pr(H|G) = \Pr(L|B) = \lambda_1 \in [1/2, 1]$ .
- $\ell_i = \ell$  for all  $i$ .



## Concluding remarks

- We explore group persuasion in the context of unanimity rule, affiliated payoff states and heterogeneous thresholds of doubt.
- We compare two modes of persuasion: general and individual persuasion.
- General persuasion makes the strictest voters indifferent. Individual persuasion divides the group into perfectly-informed voters, partially-informed voters, and rubber-stampers.
- Under non-unanimous rules, general persuasion leads to certain approval, while individual persuasion does not.
- Future work:
  - ▶ Non-unanimous rules under individual persuasion.
  - ▶ Communication among voters.
  - ▶ Sequential persuasion.

Thank you!



## Independent states under general persuasion

- Three voters' states are drawn independently.
- Each voter's state is  $H$  with probability  $19/20$ .
- The threshold profile is  $\{\ell_1, \ell_2, \ell_3\} = \{41, 40, 20\}$ .
- One optimal policy is

$$\pi(\hat{d}^a|\theta) = 1 \text{ for } \theta \in \{HHH, HHL\},$$

$$\pi(\hat{d}^a|LHH) = \frac{820}{1639}, \quad \pi(\hat{d}^a|HLH) = \frac{840}{1639},$$

$$\pi(\hat{d}^a|\theta) = 0 \text{ for } \theta \in \{HLL, LLH, LHL, LLL\}.$$

- $R_1$ 's and  $R_2$ 's IC constraints bind.  $R_3$ 's does not.

## $k < n$ votes: Independent general persuasion

- Each voter's recommendation is drawn independently conditional on the state profile.
- We can construct a certain approval policy which is the limit of a sequence of full-support policies.
- For state profiles with  $k$  high-state voters, these voters are recommended to approve. The low-state voters are recommended to reject.
- In all other state profiles, all voters are recommended to approve.
- When  $R_i$  receives an approval recommendation and conditions on being pivotal, she believes that her state is high.

$k < n$  votes: Certain approval under IGP

**Proposition:**

*Under independent general persuasion, Sender's payoff is one.*

- This strengthens the previous result by showing that Sender achieves a certain approval even when constrained to independent general persuasion.
- The voters impose no check on Sender if Sender is allowed to condition on the entire state profile.

# Roadmap

- ① Model
- ② General persuasion
- ③ Individual persuasion
- ④ Extensions:
  - ▶ Public and sequential persuasion
  - ▶ **Non-unanimous rule**

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  - ▶ Each voter is exactly indifferent.

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  - ▶ Each voter is exactly indifferent.
- We only allow for any policy that is the limit of a sequence of full-support incentive-compatible policies.



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	$(0, 0)$	$(1, 0)$	$(0, 1)$	$(1, 1)$
$HH$	$\varepsilon^2$	$\varepsilon$	$\varepsilon$	$1 - 2\varepsilon - \varepsilon^2$
$HL$	$\varepsilon^2$	$\varepsilon^2$	$\varepsilon^2$	$1 - 3\varepsilon^2$
$LH$	$\varepsilon^2$	$\varepsilon^2$	$\varepsilon^2$	$1 - 3\varepsilon^2$
$LL$	$\varepsilon$	$\varepsilon^2$	$\varepsilon^2$	$1 - \varepsilon - 2\varepsilon^2$

General policy for  $n = 2$ ,  $k = 1$

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- Sender recommends  $k - 1$  to approve much more frequently when every voter's state is  $L$  than under any other state profile.
- For each state profile, the remaining probability is mainly allocated to the unanimous approval recommendation.

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**Proposition:**

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- The certain approval result does not rely on the failure to be pivotal or the voters being exactly indifferent.

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### **Proposition:**

*Under individual persuasion, Sender's payoff is strictly below one.*

$k < n$  votes: No certain approval under individual persuasion

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### **Proposition:**

*Under individual persuasion, each voter's payoff is strictly higher than that under general persuasion.*